

Introduction

The Financial Services sector is the backbone of economic development and poverty reduction in Rwanda. Access to financial services was identified as one of the top priorities in key thematic areas of the first National Strategy for Transformation (NST1), and the country has committed to-

- Develop Rwanda into a financial services center: developing specialized skills and establishing
 incentive mechanisms to attract investors in the financial sector.
- Increase value of payment transactions done electronically as percentage of GDP from 26.9%
 (2017) to 80% by 2024: automation of Umurenge SACCOs, sensitizing the population to increase
 uptake of electronic and digital financial services.
- **Bring financial services closer to people:** increase the percentage of adult Rwandans financially included at 100% by 2024 (from 89% in 2017).
- **Develop the capital market and increase dynamism** in line with the ten-year capital market master plan.
- Operationalize long-term savings scheme and pension for all Rwandans.

The microfinance sector is one of the major players that contribute to achieving objectives and targets defined in the NST1. Therefore, it is important to monitor the sector achievements to learn from the past, improve future interventions and make microfinance a better instrument for poverty reduction in Rwanda.

This report is a fourth in a series of sector performance reports produced by the Association of Microfinance Institutions in Rwanda (AMIR). However, it differs from previous reports in that it presents rough data stakeholders may need, without synthesizing and analyzing it as it was the case in previous reports. For the sake of confidentiality, data were anonymized. This will help investors and any stakeholders interested to access data, which is not available otherwise.

What is AMIR?

The Association of Microfinance Institutions in Rwanda (AMIR) is an umbrella organization that brings together practitioners in a platform that aims to energize the microfinance sector in the country. Consisting of 343 members to date, AMIR boasts a very convincing representation of the Rwandan microfinance sector (78% of microfinance institutions, drawn from different legal statuses are members; and represent more than 97% of market share-both in terms of total assets and number of clients).

Created in 2007, AMIR is the only umbrella organization for microfinance institutions in Rwanda that seeks to build a flourishing microfinance sector in the country through different thematic areas of intervention, such as Advocacy and Information, Research and Development, Responsible Finance (including consumer protection and education), and Performance Monitoring and Capacity Building. AMIR's mission is to offer diversified services to microfinance institutions to enable them to work professionally and contribute to poverty reduction in a sustainable manner. AMIR's vision is to become a strong and efficient organization that contributes to the development of the microfinance industry through the promotion of transparent management systems in MFIs, and innovative and market-led financial services and products.

The purpose of the report: The report contributes to enhancing transparency and the culture of self-regulation in the sector. In addition, several stakeholders will benefit from the report that describes the performance of member MFIs in a selected number of indicators¹.

This performance report is one of the instruments used by AMIR in its monitoring and information sharing endeavors. It aims to:

- Provide to members and other stakeholders in the microfinance sector of Rwanda a reference for benchmarking, in order to guide their monitoring and evaluation initiatives, as well as their decision-making
- Increase transparency in the sector, and provide customers and other stakeholders with reliable information on the performance of the sector in general
- Increase visibility among local and international stakeholders, with a view to highlight challenges
 and opportunities and raise interest (from potential donors and capacity builders) for further
 collaborations in addressing gaps identified, and tapping into strengths to further the
 professionalization of the microfinance industry in Rwanda
- Provide a basis for dialogue and advocacy with decision-makers, including regulators, supervisory bodies, and research institutes

Methodology

The report is based on desk review of existing information collected from 145 AMIR member institutions². Submission of reports is on voluntary basis. Some members were skeptical about sharing their data, but we hope that the number of institutions seeing the benefits of industry transparency will continue to increase.

Target audience

This report targets a wide audience including managers of microfinance institutions in Rwanda (AMIR members and non-members), as well as external stakeholders such as donors, investors, researchers, and technical assistance providers. Ultimately, the report is meant to provide additional useful information to customers (e.g. owners of member-based microfinance institutions) that will help them

¹ Those who need generic information on the financial sector can refer to the quarterly reports produced by BNR. Those reports present historic information on the sector, and analyses trends in selected indicators and ratios, such as NPL, CAR, ROE, RoA, and liquidity.

 $^{^2}$ This is a 93% increase from 2016, and it shows that AMIR members are increasingly seeing the value of industry transparency.

to assess the performance of their respective institutions and be able to compare it to that of the sector in general. The report is also intended to provide regulatory and supervisory bodies with a third-party perspective on the performance of the Rwandan microfinance sector that can complement their own views and perspective.

1. Sector Overview

The microfinance sector in Rwanda is strong of 459 institutions, including 20 limited liability companies, and 439 savings and credit cooperatives (416 Umurenge SACCOs, and 23 non-Umurenge SACCOs). The following table provides the performance of the sector in general:

Indicator	Performance
Number of MFIs	459
Total Assets (FRW billion)	244.3
Loans (FRW billion)	138.3
Deposits (FRW billion)	124.1
Equity (FRW billion)	87.5
Net Profit (FRW billion)	2.4
CAR (%)	35.8
NPLs/Gross Loans (%)	8.2
ROA (%)	1
ROE (%)	2.9
Liquidity ratio (%)	102

Source: BNR

The results provided in this report includes 145 MFIs, i.e., 31.6% of the sector, consisting of 9 limited companies (45% of all limited companies), 125 Umurenge SACCOs (30% of all Umurenge SACCOs) and 11 non-Umurenge SACCOs (47.8% of all non-Umurenge SACCOs).

1.1. Performance Results Outreach

Institutions that were surveyed (as at December 31, 2017) had a total of 1,184,436 clients including 476,804 female clients (40%). Only 80,178 of those clients, or 7%, are active borrowers, of which 35% are women.

The average savings deposit is FRW 34,265 while the average loan size is FRW 468,451. Those amounts vary according to the institutional type: limited companies tend to lend higher amount than SACCOs. Similarly, clients tend to deposit higher amounts in limited companies than in SACCOs. The following shows key performance indicators per institutional category.

1.2. Profitability

Profitability was negative overall, and institutions with negative profits are found across all the categories: 12 out of 125 Umurenge SACCOs (10%); 5 out of 11 non-Umurenge SACCOs (45%); and 3 out of 9 limited companies (33%) reported a negative net profit (a loss). This survey did not investigate the reasons for such a poor performance.

1.3. Efficiency and Productivity

The overall efficiency can be improved, but Umurenge SACCOs have the weakest efficiency ratios: for example, for each FRW1 they give out on credit, Umurenge SACCOs spend 50 cents (50%), while non-Umurenge SACCOs spend only 30%. Personnel and loan officer productivity are below accepted standards overall, but Umurenge SACCOs have loan officer productivity which are above international standards (250 active clients per loan officer).

3. Risk and Challenges

The biggest challenge is to increase profitability in the industry. This indicator may be affected by several strategic decisions, including:

- Improving productivity
- Minimizing provisions and other costs related to non-performing loans (write-offs and recovery costs)
- Increasing loan sizes (through improved savings mobilization, and product review to focus on shorter term loans)

Performance per MFI category

Indicator	Overall (N=145)	Limited Companies(n=9)	Umurenge SACCOs (n=125)	Non-Umurenge SACCOs (n=11)
Total Assets	72,803,718,860	32,455,068,193	36,777,519,552	3,388,221,683
Total Equity	23,827,151,612	8,903,526,810	13,468,779,032	1,454,845,769
Outstanding Loan Portfolio	37,559,502,721	22,074,094,841	13,604,745,788	1,880,662,092
Total deposits (savings balance)	40,584,249,864	19,138,197,058	19,251,106,105	1,884,622,963
Total clients (including groups)	1,184,436	353,780	746,326	64,098
Female clients	476,804	147,371	301,089	21,900
Active borrowers	80,178	30,135	46,133	3,737
Female borrowers	27,746	13,804	12,405	1,487
Total employees	1,683	682	939	87
Total loan officers	343	200	125	15
Cost/1FRW loan	42.9%	39%	50%	30%
Loan Officer Productivity	234	151	369	249
Personnel productivity	48	44	49	43
Average Savings per client	34,265	54,096	25,795	29,402
Average Loan/borrower	468,451	732,507	294,903	503,255

Source: Data from AMIR, December 2018

Annex 1: Overall performance of surveyed institutions (FRW, if financial values) as at December 31,2017

		December 31,	,2017				
	Insitution and Type	Total assets	Total liabilities	Total equity	Total outstanding Loans	Total Deposits	Total loans written-off
1	US1	417,651,127	302,905,994	114,745,133	233,657,904	233,657,904	10,819,979
	US2	515,624,089	335,532,982	180,091,107	107,254,282	326,768,951	n.d
-	US3	329,602,759	211,346,605	118,256,154	204,354,586	158,807,218	n.d
	US4	446,767,390	328,092,351	118,675,039	202,084,745	266,808,245	4,539,994
	US5	409,265,008	298,058,867	111,206,141	117,824,963	275,852,209	44,158,399
-	US6	282,096,148	201,301,679	80,794,469	68,183,920	171,182,070	n.d
-	US7	486,057,391	335,096,057	150,961,334	106,976,285	213,167,718	3,641,100
	US8	330,369,299	218,309,001	112,060,298	139,129,580	151,414,883	n.d
	US9	299,410,350	199,627,915	99,782,435	136,748,374	182,080,817	223,146
	US10	281,270,182	170,633,004	110,637,178	132,010,692	153,829,393	n.d
	US11	107,108,809	76,580,909	107,108,809	40,032,461	52,661,577	719,650
	US12	317,684,697	223,539,812	94,144,885	108,828,173	222,394,874	1,993,065
	US13	181,713,823	111,570,184	70,143,639	89,721,352	70,633,448	2,788,889
	US14	98,095,288	97,558,366	536,922	24,643,015	90,462,391	13,163,744
	US15	98,095,288	97,558,366	536,922	24,643,015	90,462,391	1,816,557
	US16	182,477,712	86,650,558	95,827,154	93,697,508	84,914,691	
	US17	191,097,296	121,264,507	69,832,789	57,526,186	85,003,585	n.d 8,725,567
	US18						
	US19	506,951,208 226,048,189	276,035,814	230,915,394	172,798,084 116,320,326	245,877,320	23,386,769
			150,413,554	75,634,635		132,040,267	n.d
	US20	447,389,204	261,428,747	185,960,457	177,829,018	253,872,028	23,650,393
	US21	308,120,635	198,196,929	109,923,706	102,135,500	122,247,169	2,051,873
	US22	252,328,452	152,314,921	100,013,531	75,359,224	77,328,107	13,923,666
	US23	337,058,812	185,555,088	151,503,724	122,927,215	177,393,494	n.d
	US24	184,554,478	112,094,941	72,459,537	74,051,109	66,870,298	1,996,928
	US25	167,911,366	109,380,335	58,531,031	79,793,298	95,402,793	5,204,651
	US26	140,368,611	81,586,560	58,782,051	1,129,451	76,869,840	n.d
	US27	466,185,320	281,668,651	184,516,669	121,830,068	276,430,119	5,938,189
	US28	461,821,627	262,286,862	199,534,765	150,974,245	255,828,455	765,039
	US29	671,649,415	386,866,638	284,782,777	272,239,426	377,914,396	17,912,953
	US30	403,796,972	283,329,151	403,796,972	167,793,013	274,662,254	n.d
	US31	254,058,464	135,249,702	118,808,762	51,373,523	96,535,219	n.d
	US32	189,121,713	118,745,196	189,121,713	69,758,644	109,576,009	1,418,694
	US33	467,530,318	316,159,060	151,371,258	98,930,274	312,027,012	41,742,800
	US34	198,504,272	150,019,038	48,785,234	105,287,852	89,076,575	n.d
	US35	365,459,737	194,609,626	170,850,111	233,261,818	113,954,401	8,413,569
	US36	359,316,327	232,747,428	126,568,899	184,199,436	177,313,911	n.d
	US37	475,938,919	341,987,272	133,951,647	62,217,184	244,196,448	n.d
	US38	280,116,840	226,023,377	54,093,463	82,404,743	219,611,640	20,438,901
	US39	262,302,983	181,856,031	83,254,246	47,030,510	129,518,455	n.d
	US40	170,411,831	100,636,055	69,775,776	59,317,125	92,084,484	6,440,691
	US41	110,406,363		29,312,313	35,265,005	77,909,905	9,918,412
	US42	285,985,961	181,224,691	104,761,270	90,382,715	126,477,932	12,776,781
	US43	331,139,143	224,002,293	107,136,850	76,859,846	186,792,218	10,442,433
-	US44	548,787,551	363,171,641	185,615,910	358,839,421	357,574,314	17,972,901
	US45	206,625,313	159,095,072	47,530,241	97,509,539	48,890,855	9,910,796
	US46	414,476,563	247,138,073	167,338,490	124,706,638	228,394,709	n.d
	US47	429,202,147	246,040,024	183,162,123	243,498,764	199,929,002	n.d
	US48	634,413,845	464,332,430	187,692,725	333,879,580	459,266,033	8,784,744
	US49	346,698,523	220,539,366	126,159,157	127,062,444	169,497,843	60,940,854
50	US50	202,958,091	113,499,598	89,458,493	40,443,405	93,244,229	30,853,375

S2 USS2		Insitution and Type	Total assets	Total liabilities	Total equity	Total outstanding Loans	Total Deposits	Total loans written-off
\$\ \text{1553} \ \ \ \text{198}\ \text{157}\ \text{15}\ \ \ \text{161}\ \text{158}\ \ \ \text{158}\ \ \ \text{158}\ \ \ \ \text{158}\ \ \ \ \ \text{158}\ \ \ \ \ \ \ \text{158}\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	51	US51	276,153,357	201,139,302	75,014,055	123,669,524	113,672,121	43,979,415
Sel USSS	52	US52	258,892,524	171,253,382	87,639,142	86,416,471	141,263,149	24,474,623
SSUSSS	53	US53	198,187,150	107,644,277	90,542,873	74,953,415	74,953,415	n.d
55 USS6	54	US54	161,358,012	86,782,304	74,575,708	62,292,626	71,443,973	5,874,111
SF USSS	55	US55	451,758,437	329,039,159	122,719,278	228,887,494	451,758,437	n.d
Sep USSE	56	US56	296,304,603	215,502,696	80,801,907	134,825,503	160,184,065	18,062,349
59 USS9 297,243,035 183,225,635 114,017,400 83,808,072 178,309,288 8,835,131 60 US60 1,011,830,699 796,136,537 215,694,162 419,597,661 728,252,118 1,096,661 61 US61 308,015,697 158,433,191 149,582,066 159,643,305 114,515,559 1,999,511 62 US62 230,948,315 149,110,045 81,838,270 108,128,650 139,678,045 415,703 63 US63 188,956,803 151,710,140 37,246,663 99,464,348 58,453,146 n.d 64 US64 163,094,910 123,593,6855 39,501,225 44,189,612 108,252,554 n.d 65 US65 262,805,633 165,415,718 97,389,915 94,238,016 126,909,979 1,434,421 66 US66 353,065,559 209,168,923 143,896,636 73,068,597 206,884,956 n.d 67 US67 253,928,224 167,402,358 86,525,866 103,425,176 103,923,534 n.d 68 US68 287,515,298 199,164,374 88,350,924 100,013,531 167,338,490 1,375,600 69 US69 178,662,759 75,274,629 103,388,112 96,644,746 77,074,533 234,122 70 US70 140,479,658 70,696,852 69,782,806 58,880,005 64,292,186 n.d 71 US71 117,057,930 78,736,691 38,321,239 60,334,805 62,245,691 n.d 72 US72 273,709,108 176,442,004 103,457,017 132,992,495 165,869,051 6,186,691 78 US76 243,038,697 155,897,917 87,140,780 96,850,299 101,457,732 33,131,757 78 US76 243,038,697 155,897,917 87,140,780 96,850,299 101,457,745 77,232,011 78 US78 273,336,481 134,217,035 91,166,613 119,426,618 170,442,968 n.d 79 US79 243,468,669 144,561,024 98,097,665 42,164,586 79,345,547 n.d 79 US79 243,468,669 144,561,024 98,097,665 42,164,586 79,345,577 n.d 79 US79 243,468,669 144,561,024 98,097,665 42,164,586 79,345,577 n.d 79 US79 243,468,699 144,561,024 98,097,665 42,164,586 79,345,577 n.d 79 US79 243,468,699 144,561,024 98,097,665 42,164,586 79,345,577 n.d 79 US79 243,468,699 144,561,024 98,097,665 42,164,586 79,345,577 n.d 80	57	US57	429,138,404	236,123,053	193,015,351	137,108,267	199,540,684	n.d
60 US60	58	US58	497,506,836	335,439,081	162,067,755	207,835,771	279,000,414	24,136,676
61 US61	59	US59	297,243,035	183,225,635	114,017,400	83,808,072	178,309,288	8,835,133
62 US62 230,948,315 149,110,045 81,838,270 108,128,650 139,678,045 415,703 63 US63 188,956,803 151,710,140 37,246,663 99,464,348 58,453,146 n.d 64 US64 163,094,910 123,593,665 39,501,225 41,189,612 108,252,594 n.d 65 US65 262,805,633 165,415,718 97,389,915 94,238,016 126,908,979 1,434,425 66 US66 353,065,559 209,166,923 143,896,636 73,065,597 206,584,056 n.d 67 US67 253,928,224 167,402,358 86,525,866 103,475,176 103,923,534 n.d 68 US68 287,515,298 199,164,374 88,359,924 100,013,531 167,338,490 1,375,60 69 US69 178,662,759 75,274,629 103,388,132 96,644,746 72,074,533 234,126 70 US70 140,479,658 70,696,852 69,782,806 58,880,005 64,292,186 n.d 71 US71 117,057,930 78,736,691 38,321,239 60,334,805 62,845,691 n.d 72 US72 273,709,108 176,442,004 103,457,017 132,992,495 165,869,051 6,186,694 73 US73 257,257,518 172,065,138 139,088,918 104,857,244 127,768,929 n.d 74 US74 114,022,425 64,496,713 49,525,712 103,383,746 47,574,524 77,232,014 75 US76 243,038,697 155,597,917 87,140,780 96,550,289 101,457,738 33,313,757 70 US77 108,017,512 69,069,892 38,947,620 44,757,401 61,631,631 1,231,177 81 US78 275,383,648 184,217,035 91,166,613 179,426,648 170,429,968 n.d 79 US79 243,468,669 144,561,024 98,907,665 42,164,586 79,394,547 n.d 80 US80 120,451,802 71,907,302 48,544,500 34,691,814 25,344,985 n.d 81 US81 130,022,372 77,423,231 55,790,053 44,556,64 22,29,155 n.d 81 US81 130,022,372 77,232,379,392 62,739,692 44,575,400 16,631,631 1,231,177 81 US79 243,468,669 144,561,024 98,907,665 42,164,586 79,394,547 n.d 80 US80 120,451,802 71,907,302 48,544,500 34,691,814 25,344,985 n.d 81 US81 130,022,372 77,232,319 55,790,053 40,287,750 n.d 81 US81 130,022,372 77,242,323,319 55,790,053 40,287,750 n.d 81 US81 130,022,372 77,242,323,319 55,790,053 40,287,750 n.d 81 US81 130,022,372 77,242,333,313,350 63,351,393 62,393,697 132,117,502,21 130,117,502,21 130,117,502,21 130,117,502,21 130,117,502,21 130,117,504 130,117,504 130,117,504 130,117,504 130,117,504 130,117,504 130,117,504 130,117,504 130,117,504 130,117,504 130,117,504 130,117,504 130,	60	US60	1,011,830,699	796,136,537	215,694,162	419,597,361	728,525,118	1,096,667
63 US63	61	US61	308,015,697	158,433,191	149,582,506	159,643,305	141,515,559	1,939,511
64 US64	62	US62	230,948,315	149,110,045	81,838,270	108,128,650	139,678,045	415,703
66 US65	63	US63	188,956,803	151,710,140	37,246,663	99,464,348	58,453,146	n.d
66 US65	64	US64	163,094,910	123,593,685	39,501,225	44,189,612	108,252,594	n.d
67 US67	65	US65		165,415,718	97,389,915	94,238,016	126,908,979	1,434,429
68 US68 287,515,298 199,164,374 88,350,924 100,013,531 167,338,490 1,375,600 190,609 178,662,759 75,274,629 103,388,132 96,644,746 72,074,533 234,120 100,013,000 140,479,658 70,696,852 69,782,806 58,880,005 64,292,186 n.d 171 US71 117,057,930 78,736,601 38,321,239 60,334,805 62,845,691 n.d 172 US72 273,709,108 176,442,004 103,457,017 132,992,495 165,869,051 6,186,699 73 US73 257,257,518 172,065,138 139,088,918 104,857,244 127,768,929 n.d 140,422,425 64,496,713 49,525,712 103,338,746 47,574,524 77,232,018 75 US75 170,974,954 98,940,150 72,034,804 65,768,880 95,380,616 2,504,220 10,757,707 108,017,512 69,069,892 38,947,620 44,757,401 61,631,631 1,231,170 108,017,512 69,069,892 38,947,620 44,757,401 61,631,631 1,231,170 108,017,512 69,069,892 38,947,620 44,757,401 61,631,631 1,231,170 108,018,018 104,022,422 143,686,669 144,561,024 98,907,665 42,164,586 79,394,547 n.d 10,838,181 103,022,372 74,232,319 55,790,053 40,287,755 51,455,664 2,229,154 1088 1 130,022,372 74,232,319 55,790,053 40,287,755 51,455,664 2,229,154 1088 1 130,022,372 74,232,319 55,790,053 40,287,755 51,455,664 2,229,154 1088 1 130,022,372 74,232,319 55,790,553 40,287,755 51,455,664 2,229,154 1088 1 130,022,372 74,232,319 55,790,553 40,287,755 51,455,664 2,229,154 1088 1 130,022,372 74,232,319 55,790,553 80,120,040 61,014,674 8,743,80 1888 164,712,222 101,972,593 62,739,629 84,794,399 72,665,396 n.d 180,886 130,129,920 67,985,728 62,134,64,192 59,247,262 57,083,242 2,346,194 1088 568,594,591 452,297,49 115,664,342 176,574,863 335,273,302 369,000 88 US88 568,594,591 445,292,749 115,664,342 176,574,863 439,852,479 n.d 1888 568,594,591 42,297,499 115,664,842 176,574,863 439,852,479 n.d 1888 568,594,591 445,292,749 115,664,842 176,574,863 439,852,479 n.d 1888 568,594,591 42,297,399 115,664,842 176,574,863 439,852,479 n.d 1888 568,594,591 42,297,499 115,664,842 176,574,863 439,852,479 n.d 1888 568,594,591 42,297,399 115,664,842 176,574,863 439,852,479 n.d 1888 568,594,591 42,297,499 115,664,842 176,574,863 439,852,479 n.d 1888 568,594,591 42,297,499 115	66	US66	353,065,559		143,896,636	73,068,597	206,884,056	n.d
68 US68 287,515,298 199,164,374 88,350,924 100,013,531 167,338,490 1,375,606 19 US69 178,662,759 75,274,629 103,388,132 96,644,746 72,074,533 234,121 70 US70 140,479,658 70,696,852 69,782,800 58,880,005 64,292,186 n.d 171 US71 117,057,930 78,736,691 38,321,239 60,334,805 62,845,691 n.d 172 US72 273,709,108 176,442,004 103,457,017 132,992,495 165,869,051 6,186,698 73 US73 257,257,518 172,065,138 139,088,918 104,857,244 127,768,929 n.d 140,124 114,022,425 64,496,713 49,525,712 103,383,746 47,574,524 77,232,018 75 US75 170,974,954 98,940,150 72,034,804 65,768,880 95,380,616 2,504,226 76 US76 243,038,697 155,997,917 87,140,780 96,850,299 101,457,738 3,313,756 77 US77 108,017,512 69,069,892 38,947,620 44,757,401 61,631,631 1,231,176 18,188 275,383,648 184,217,035 91,166,613 119,426,618 170,442,968 n.d 19,058 275,383,648 184,217,035 91,166,613 119,426,618 170,442,968 n.d 19,058 275,383,648 144,561,024 99,907,665 42,164,586 79,394,547 n.d 10,022,372 74,232,319 55,790,503 40,287,755 51,455,664 2,229,156 18 US81 130,022,372 74,232,319 55,790,503 40,287,755 51,455,664 2,229,156 18 US81 130,022,372 74,232,319 55,790,503 40,287,755 51,455,664 2,229,156 18 US84 164,712,222 101,972,593 62,739,629 48,754,399 72,665,396 n.d 164,712,222 101,972,593 62,739,629 48,794,399 72,665,396 n.d 164,712,222 101,972,593 62,739,629 48,794,399 72,665,396 n.d 18,088 164,712,222 101,972,593 62,739,629 18,749,399 72,665,396 n.d 18,088 164,712,722 101,972,593 62,739,629 18,749,399 72,665,396 n.d 18,088 164,742,722 101,972,593 62,739,629 18,749,399 72,665,396 n.d 18,088 164,742,7	67	US67						n.d
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89 US89 142,973,928 73,611,852 69,362,076 50,108,234 46,948,671 5,717,126 90 US90 259,595,155 165,005,500 94,589,655 89,982,368 126,121,848 17,309,856 91 US91 262,626,186 165,354,776 97,271,410 94,238,016 126,778,449 1,468,729 92 US92 318,372,097 132,379,522 185,992,575 139,850,679 132,111,522 7,039,956 93 US93 159,844,437 88,877,287 70,967,150 85,507,646 87,612,982 5,987,039 94 US94 330,351,266 208,491,581 121,859,685 139,531,109 134,151,606 20,310,179 95 US95 225,892,515 132,009,204 93,883,311 107,224,702 104,995,698 1,800,106 96 US96 181,102,844 100,486,334 80,616,510 58,709,476 55,768,074 12,724,819 97 US97 226,414,088 149,029,932 77,384,156 130,931,214 128,874,669 3,302,186 98 US98 368,263,438 249,240,882 119,022,55								
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99 US99 331,887,028 233,197,320 98,689,708 83,740,248 128,139,139 8,592,383								
			331,887,028 198,010,570	233,197,320 142,607,933	98,689,708 55,402,637	59,488,006	128,139,139 86,142,479	8,592,381 16,571,645

	Insitution and Type	Total assets	Total liabilities	Total equity	Total outstanding Loans	Total Deposits	Total loans written-off
101	US101	270,073,727	161,417,441	108,656,286	75,089,378	88,659,032	n.d
102	US102	235,147,701	136,579,745	98,567,956	120,346,391	111,840,458	n.d
103	US103	374,161,850	302,892,286	71,269,564	116,985,443	212,644,410	n.d
104	US104	209,359,512	128,446,473	80,913,039	110,942,819	71,191,692	n.d
105	US105	254,214,381	189,162,786	65,051,595	109,968,354	158,024,754	n.d
106	US106	338,384,812	197,810,325	140,574,487	71,139,200	101,123,875	8,007,165
107	US107	351,432,825	218,079,144	133,353,681	112,759,138	197,116,710	4,200,652
108	US108	321,766,056	219,441,088	102,320,968	70,024,890	118,234,654	n.d
109	US109	368,196,763	208,914,268	159,282,495	88,891,036	132,342,138	21,114,300
110	US110	574,241,913	379,484,259	194,757,654	128,453,499	307,710,608	14,948,764
111	US111	180,741,165	135,746,114	44,995,051	123,046,539	72,159,657	19,481,011
112	US112	240,524,524	153,523,538	87,000,986	79,253,736	104,527,353	13,200,978
	US113	172,187,361	104,019,380	68,167,981	69,538,766	68,461,283	78,929,017
	US114	407,939,759	245,786,247	162,153,512	128,181,644	229,116,814	15,390,429
	US115	465,103,296	207,092,253	258,011,043	134,404,321	201,572,849	22,033,853
	US116	201,854,402	159,581,214	42,273,188	88,674,943	57,099,738	1,573,292
	US117	174,217,117	120,858,675	53,358,442	97,304,125	97,304,125	2,892,164
	US118	229,852,062	150,316,361	79,535,701	90,056,010	97,930,475	260,000
	US119	248,470,027	179,325,081	69,144,946	59,343,185	59,343,185	1,504,556
	US120	186,142,595	96,439,226	89,703,369	60,699,435	76,755,474	n.d
	US121				75,829,965		8,586,447
	US122	250,418,795	167,274,790	83,144,005		101,207,579	
		405,290,838	195,680,645	209,610,193	97,875,944	163,836,059	1,376,919
	US123	216,124,286	151,944,549	64,179,737	44,635,595	135,611,968	n.d
	US124	360,434,583	235,730,082	124,704,501	106,448,782	157,787,337	275,426
	US125	219,966,124	123,475,853	96,490,271	126,838,026	110,379,129	2,298,166
	NUS1	162,054,648	132,789,852	29,264,796	38,839,088	151,743,497	5,171,724
	NUS2	686,115,733	439,983,743	246,131,990	374,762,609	382,994,938	32,354,470
	NUS3	212,880,994	137,146,148	75,734,846	106,048,197	131,787,694	7,178,244
	NUS4	288,060,650	186,664,283	101,396,367	266,870,923	181,445,315	27,059,929
	NUS5	568,339,792	307,715,315	260,624,477	364,488,649	303,835,435	9,556,186
	MFB1	21,341,493	21,341,493	3,229,178		11,938,873	n.d
	NUS6	308,680,964	37,575,369	271,105,595	54,250,000	31,227,220	n.d
	NUS7	401,160,412	213,161,210	187,999,202	188,025,821	208,627,190	595,324
	LDT1	1,016,197,266	469,974,012	546,223,254	734,180,121	430,521,496	30,537,114
	NUS8	263,237,528	184,871,447	78,366,081	202,080,874	178,570,395	9,270,844
	LTD2	3,291,955,254	2,537,313,096	754,642,158	2,251,674,285	1,814,899,082	91,986,351
	NUS9	237,714,531	133,115,547	104,598,984	158,692,125	158,692,125	n.d
	NUS10	79,975,189	41,620,729	38,354,460	68,717,372	40,349,157	1,516,845
	NUS11	180,001,242	118,732,271	61,268,971	57,886,434	115,349,997	26,632,387
140	LDT2	3,919,923,065	2,657,302,200	1,262,620,865	2,542,684,860	2,657,940,595	n.d
141	LTD3	5,734,494,496	4,093,607,226	1,640,887,270	4,230,977,739	2,940,872,343	47,753,679
142	LDT4	6,837,271,575	4,941,037,329	1,896,234,246	3,811,666,826	3,863,908,746	5,555,208,698
143	LTD5	5,619,549,846	4,148,430,673	1,471,119,173	4,447,560,466	2,886,719,103	86,595,752
144	LDT6	6,014,335,198	4,685,764,531	1,328,570,667	4,055,350,543	4,531,396,820	49,840,868
145	LTD7	182,909,432	377,130,381	n.d	n.d	310,323,738	n.d
	Total	72,803,718,860	49,605,595,192	23,827,151,612	37,561,175,437	40,568,977,557	6,973,376,129
	Maximum	6,837,271,575	4,941,037,329	1,896,234,246	4,447,560,466	4,531,396,820	5,555,208,698
	Minimum	21,341,493	21,341,493	536,922	1,129,451	11,938,873	223,146
	Median	273,709,108	180,274,886	98,628,832	102,135,500	132,111,522	8,589,414
	Average	502,094,613	344,483,300	165,466,331	262,665,562	279,786,052	71,156,899

Insitution	#of female	# Active	# Of Staff	# of Loan		Financial revenues		Total expenses	Financial	Total	# female	#total
and Type	borrowers	borrowers		officers	tax)	from Loans	Expenses		expenses	Provisions	clients	clients
1 US1	90	6,990	9	1	6,128,463	59,778,366	53,161,792	70,134,783	3,121,528	2,228,022	2,718	6,990
2 US2	62	182	10	1	13,923,645	74,637,553	57,413,613	69,584,690	3,753,447	6,249,702	2,186	5,279
3 US3	174	426	14	1	7,009,725	62,293,072	52,991,461	70,440,504	2,095,455	15,011,894	2,100	4,801
4 US4	97	320	8	1	16,640,367	65,370,474	44,481,710	59,131,645	2,598,892	7,551,178	2,908	6,746
5 US5	1,683	7,720	10	1	5,729,620	69,415,646	57,622,948	73,051,146	708,231	2,380,907	1,683	7,720
6 US6	47	178	7	1	3,887,059	43,584,725	38,382,308	49,565,319	1,266,897	2,593,890	2,539	6,249
7 US7	84	229	7	1	8,968,761	106,976,285	34,195,938	42,210,957	2,085,115	6,401,801	3,058	7,419
8 US8	87	296	8	1	(4,035,566)	60,444,986	49,632,869	86,007,084	1,844,317	13,345,735	2,990	6,373
9 US9	80	287	7	1	20,565,705	64,992,945	30,753,456	37,569,638	1,257,145	4,351,280	1,574	4,325
10 US10	68	325	8	1	16,596,895	60,401,527	38,814,511	47,822,932	134,791	4,126,505	3,016	6,784
11 US11	43	144	5	1	1,004,108	17,122,694	14,624,765	19,322,274	747,856	753,383	1,852	4,583
12 US12	62	249	10	1	6,413,054	57,285,240	47,697,351	55,035,495	2,256,817	1,634,338	1,783	5,701
13 US13	45	160	5	1	4,779,603	36,866,216	25,131,971	30,895,595	822,569	3,850,517	2,027	5,279
14 US14	84	229	7	1	1,568,065	18,534,918	15,072,286	19,381,450	1,515,457	2,438,232	1,631	4,220
15 US15	58	147	5	1	38,082,933	120,016,730	83,911,497	19,381,450	1,515,457	2,438,232	1,649	4,256
16 US16	78	233	6	1	9,103,371	37,214,338	27,848,879	29,061,896	588,226	83,209	1,211	3,104
17 US17	44	150	8	1	14,276,194	37,849,470	27,070,129	33,934,350	447,931	3,849,699	2,524	5,740
18 US18	87	239	8	1	31,554,127	116,099,428	56,955,878	102,651,353	2,199,275	19,898,994	2,449	6,336
19 US19	51	172	7	1	8,771,091	57,575,501	42,651,759	53,917,709	1,710,453	683,159	1,420	3,641
20 US20	122	318	11	1	2,723,000	75,149,982	80,970,358	93,154,316	331,520	4,733,587	3,346	9,137
21 US21	138	381	7	1	16,532,545	57,739,379	35,033,956	50,337,700	1,362,871	3,054,414	2,626	6,526
22 US22	31	133	8	1	9,635,154	62,334,747	67,342,644	90,628,256	666,118	921,517	1,755	5,292
23 US23	39	243	8	1	22,432,017	69,066,889	42,522,603	64,986,113	996,946	4,235,635	1,238	4,020
24 US24	14	71	8	1	8,293,907	31,652,105	20,836,851	25,786,240	2,418,791	4,515,581	951	2,692
25 US25	79	240	6	1	9,947,673	37,493,038	28,282,643	33,553,337	426,174	3,732,380	1,707	4,561
26 US26	48	170	8	1	8,859,104	33,404,836	23,867,582	25,513,870	568,061	1,129,451	1,926	5,479
27 US27	82	247	6	1	15,841,441	66,206,058	46,360,747	59,559,211	3,707,365	2,457,010	3,532	7,850
28 US28	165	395	7	1	25,962,077	67,272,413	35,560,528	51,999,302	4,266,811	4,048,929	3,022	6,898
29 US29	102	323	8	1	40,001,229	109,793,013	53,677,351	82,487,371	2,143,392	5,234,940	2,581	7,334
30 US30	56	210	10	1	9,224,821	61,729,639	48,983,606	71,639,447	2,183,940	5,965,995	2,899	7,061
31 US31	44	120	n.d	1	7,492,988	41,619,358	30,555,536	37,544,932	2,322,866	1,382,603	2,133	4,445
32 US32	50	122	6	1	16,590,177	45,703,928	25,132,338	38,266,152	1,185,107	5,075,358	1,019	2,858
33 US33	47	134	8	1	21,625,320	62,455,529	38,118,693	73,092,054	2,296,506	7,653,606	2,954	6,609
34 US34	40	112	7	1	6,572,517	48,785,673	29,174,521	40,919,255	169,705	10,259,561	3,090	6,913
35 US35	248	685	15	1	11,886,761	76,960,041	58,073,464	105,655,644	657,997	2,586,060	4,461	9,059
36 US36	60	234	n.d	1	8,562,844	82,592,891	74,849,589	96,677,209	263,960	8,348,949	1,688	4,756
37 US37	69	221	8	1	(1,223,721)	47,592,230	42,190,855	62,338,396	764,861	8,394,538	2,078	6,472
38 US38	37	141	6	1	4,244,144	39,375,010	14,970,901	44,206,629	3,653,950	1,913,691	1,660	4,160
39 US39	11	77	8	1	(23,587,875)	29,006,450	14,893,925	60,999,613	1,268,962	4,822,234	2,064	5,278
40 US40	125	363	5	1	580,030	49,049,766	40,213,932	48,469,736	9,925	8,245,879	1,761	5,183
41 US41	30	98	7	1	6,118,608	18,959,232	22,307,377	26,861,172	529,658	3,170,180	2,057	4,863
42 US42	72	258	7	1	4,817,876	24,076,484	18,488,945	42,589,247	886,300	13,118,541	2,536	7,250
43 US43	51	257	6	1	12,759,361	53,756,354	25,391,574	47,045,081	1,689,522	10,661,017	2,041	5,935
44 US44	192	472	7	1	7,806,015	99,732,689	42,477,221	148,381,947	20,245	30,649,961	2,251	6,042
45 US45	126	578	8	1	5,409,740	44,623,944	39,875,574	60,247,461	190,683	9,503,647	1,571	3,840
46 US46	24	94	7	1	15,637,328	65,374,212	37,790,095	43,786,106	3,232,734	2,784,555	2,389	6,786
47 US47	56	287	9	1	35,967,971	91,714,889	56,605,686	65,912,620	344,143	9,860,390	2,039	4,814
48 US48	107	319	11	1	38,082,933	120,016,730	83,911,497	108,878,639	3,759,875	18,178,998	3,354	8,762
49 US49	56	260	10	1	4,727,246	66,989,340	60,410,401	75,271,466	1,152,151	4,932,370	2,283	6,642
50 US50	31	98	8	1	6,244,307	31,798,396	29,061,152	34,157,510	257,619	756,047	1,793	5,536

Insitution and Type	#of female borrowers	# Active borrowers	# Of Staff	# of Loan officers	Net income (after tax)	Financial revenues from Loans	Operating Expenses	Total expenses	Financial expenses	Total Provisions	# female clients	#total clients
51 US51	63	259	9	1	(28,246,075)	48,298,136	32,749,157	127,435,710	249,150	28,565,120	2,285	6,504
52 US52	26	135	10	1	283,547	50,384,404	40,308,171	73,442,351	281,655	5,556,054	1,713	6,234
53 US53	51	288	6	1	9,257,296	37,203,511	25,057,321	25,678,558	479,987	23,987	1,398	4,376
54 US54	79	213	6	1	2,947,117	32,171,043	24,884,014	35,787,672	846,495	8,101,887	2,640	6,254
55 US55	103	273	12	1	1,448,772	78,888,298	52,830,594	112,082,601	2,403,983	20,636,485	4,012	8,796
56 US56	75	192	6	1	6,994,816	54,125,590	32,410,139	51,108,166	2,923,707	7,883,073	3,415	7,916
57 US57	90	188	10	1	8,546,102	61,663,856	52,858,650	73,806,158	3,337,530	3,627,678	1,930	4,051
58 US58	84	189	10	1	11,082,930	84,335,263	56,078,687	119,500,844	2,858,549	16,163,556	1,559	4,069
59 US59	43	106	8	1	4,040,574	51,509,569	47,007,758	76,747,416	1,526,440	5,368,932	1,173	3,109
60 US60	n.d	n.d	n.d	1	66,227,005	134,315,988	76,294,722	78,548,462	2,253,740	19,486,697	n.d	n.d
61 US61	71	262	8	1	17,230,774	73,581,263	52,000,714	54,894,919	2,894,205	2,765,236	n.d	n.d
62 US62	253	745	13	1	25,082,705	59,849,465	37,839,614	38,359,633	520,019	1,829,199	3,452	7,845
63 US63	21	76	5	1	9,511,505	42,957,055	30,707,160	30,707,160	n.d	n.d	2,476	5,491
64 US64	23	93	10	1	1,121,492	27,604,508	21,386,247	21,553,037	166,790	6,338,287	1,522	3,844
65 US65	83	227	7	1	4,631,045	48,130,418	40,443,147	44,744,939	973,964	1,722,395	2,732	6,436
66 US66	54	138	7	1		59,992,989	36,863,566	39,300,020	2,436,454	9,340,447	1,285	3,563
67 US67	110	306	7	1	4,025,775	41,852,027	32,440,261	32,620,722	180,461	11,933,470	3,242	6,875
68 US68	n.d	n.d	6	1	9,029,720	48,160,438	33,161,737	33,345,148	183,411	5,164,499		n.d
69 US69	112	735		1		6,242,451	5,686,382	5,702,379	15,997	3,650,406	2,399	10,484
70 US70	144	356	6	1		25,783,359	27,367,695	34,751,698	105,750	2,674,334	4,023	8,507
71 US71	24	112	6	1	· · · · · · · · · · · · · · · · · · ·	28,748,609	16,923,840	27,910,205	722,769	6,062,074	2,628	6,149
72 US72	145	401	7	1		46,880,745	31,991,336	55,406,993	980,322	9,277,459	2,549	5,936
73 US73	88	216	n.d	1		54,261,004	31,694,503	71,216,602	30,000	13,629,243	2,053	4,400
74 US74	162	364	8	1		37,066,800	30,398,558	103,901,967	916,970	31,633,029	2,766	8,248
75 US75	66	243	8	1		43,531,129	33,556,184	38,327,807	1,145,547	1,656,891	3,764	7,654
76 US76	90	233	9	1	12,018,726	51,294,952	34,238,876	48,990,447	2,529,156	2,105,655	4,861	9,591
77 US77	15	84	6	1	1,873,557	23,414,111	20,690,930	22,267,177	845,614	562,641	1,099	3,439
78 US78	54	152	8	1		48,193,830	33,662,642	53,424,282	460,993	3,957,348	1,870	4,955
79 US79	72	203	3	1		40,886,849	24,305,802	34,299,864	822,276	3,511,308	1,959	5,175
80 US80	27	80	5	1		32,468,247	27,141,390	30,836,855	918,376	833,574	1,818	4,455
81 US81	52	127	6	1	2,197,901	32,366,092	28,263,541	31,214,919	1,300,626	1,501,388	2,026	4,946
82 US82	87	327	10	1		47,851,879	55,737,582	65,264,865	1,865,973	4,974,108	3,796	8,856
83 US83	156	458	10	1		41,052,285	30,777,989	41,647,919	298,081	3,728,471	1,877	5,458
84 US84	115	379	6	1		30,295,173	22,061,955	34,108,607	675,649	9,106,267	1,886	4,514
85 US85	160	465	6	1		22,599,295	19,375,987	33,364,848	1,425,795	5,287,812	1,954	4,461
86 US86	35	175	7	1	(2,423,040)	31,352,850	29,015,987	33,775,890	1,183,866	4,250,247	1,281	4,907
87 US87	49	197	7	1	18,791,622	60,142,591	37,489,687	42,558,471	3,740,740	1,411,634	1,441	4,361
88 US88	86	329	14	1		77,161,518	61,379,452	85,465,421	1,394,826	8,373,698	3,105	8,678
89 US89	39	123		1		25,352,850	21,508,205	27,216,494	881,892	3,550,542	2,697	6,446
90 US90	207	500	6	1	13,172,209	38,799,455	17,549,835	51,097,646	590,868	12,461,997	3,842	8,356
91 US91	83	227	7	1		48,757,280	40,443,147	44,744,939	973,964	1,722,395	3,160	6,436
92 US92	38	115	10	1	i i	73,515,160	55,966,613	74,915,494	1,341,907	9,909,274	2,630	6,791
93 US93	71	215	7	1		26,154,031	25,742,361	33,256,939	182,090	2,363,997	3,534	7,809
94 US94	68	254	12	1		61,760,265	44,431,085	64,673,325	1,361,084	11,186,626	3,555	8,599
95 US95	787	1,070	6	1		40,963,081	25,485,636	36,407,734	1,764,307	3,581,932	3,684	6,807
96 US96	343	630	4	1	5,270,747	27,852,047	24,774,329	30,875,514	522,971	4,434,973	3,571	6,899
96 US96 97 US97	68	166	5	1		38,804,820	28,912,944	53,615,473	24,000	16,288,408	2,631	5,324
98 US98		375	7	1								
98 US98 99 US99	124 124		8	1	11,499,170	42,418,136	35,075,132	42,826,009	2,163,518	1,627,190	2,409	5,660
		314			12,068,325	44,185,086	31,229,959	39,654,382	196,915	2,422,768	3,403	7,453
100 US100	56	152	7	1	(3,089,611)	28,370,338	31,075,896	45,646,240	555,283	11,065,531	4,698	9,445

	Insitution and Type	#of female	- 1	# Active borrowers	# Of Staff	# of Loan officers	Net income (after tax)	Financial revenues from Loans	Operating Expenses	Total expenses	Financial expenses	Total Provisions	# female clients	#total clients
101	US101	<u> </u>	37	270	6	1	8,082,375	45,604,345	29,678,985	51,924,644	2,867,906	5,037,510	1,817	5,346
	US102		77	205	5		<u> </u>	48,354,216	26,085,528	81,218,237	1,179,905	19,451,984	1,827	4,091
$\overline{}$	US103		99	281	6			75,619,169	64,769,183	151,044,015	1,999,275	41,393,598	3,470	8,636
	US104		37	440	7			42,228,539	26,138,824	35,479,107	567,386	1,335,391	2,696	6,034
	US105		30	339	8	1		41,306,572	28,905,307	42,036,003	1,251,850	2,576,498	2,915	7,696
-	US106	1.	19	331	7	1	 	41,921,822	36,908,612	49,889,791	257,105	4,955,174	4,242	9,713
	US107	1	21	412	8	1		62,118,572	35,040,438	41,841,469	1,439,076	2,441,623	3,287	7,694
	US108	1	13	333	6	1		43,415,193	31,160,937	40,332,120	232,892	3,964,639	2,644	7,406
	US109	1	12	440	7	1		55,806,891	38,092,701	52,830,524	542,521	8,957,165	5,146	11,766
110	US110	1	19	279	9	1		81,605,641	51,641,258	67,488,523	464,669	8,664,517	4,815	12,120
-	US111		51	186	8	1		37,444,676	24,708,286	68,618,634	145,537	21,408,530	2,753	6,635
	US112		51	423	6			42,151,707	35,365,047	44,545,927	264,727	4,898,027	3,075	7,036
	US113		24	100	7	1		41,352,673	28,897,767	168,233,325	612,407	2,791,163	1,875	5,569
_	US114		14	182	9	1		56,519,113	36,869,416	46,935,574	131,332	6,311,689	2,826	7,110
-	US115		72	279	8			60,835,749	49,944,269	64,191,932	2,775,151	7,439,710	5,843	16,292
	US116		03	365	6	1	 	34,183,909	28,181,807	28,530,313	348,506	4,011,791	1,460	3,392
	US117		91	269	8			48,623,141	28,578,608	28,734,690	156,082	1,775,900	780	2,384
-	US118	n.d	-	n.d	n.d	1		47,293,570	42,271,663	43,368,327	1,096,664	6,450,828	n.d	n.d
	US119	n.d		n.d	n.d	1	<u> </u>	47,419,997	36,413,350	37,334,968	921,618	5,191,656	n.d	n.d
_	US120		35	114	7			32,901,675	21,219,511	31,472,385	881,359	5,430,404	2,986	7,743
-	US121		07	340	7			45,548,801	35,929,224	46,176,444	491,573	5,863,818	2,976	6,315
-	US122	1	34	94	7	1		70,746,796	38,318,445	38,771,912	453,467	7,903,008	3,406	8,418
-	US123	n.d	-	n.d	4		· · ·	33,805,862	25,707,191	26,726,506	1,019,315	956,241	n.d	n.d
-	US124		03	336	8			53,690,504	42,024,184	43,528,869	1,504,685	7,381,657	1,911	4,822
	US125		34	311	7			50,067,287	30,348,874	31,151,979	803,105	5,652,334	2,413	4.947
126			72	323		1		34,580,506	44,931,963	45,145,369	213,406	3,503,580	2,146	11,656
127	NUS2		69	216	9			112,776,967	83,846,717	86,422,268	2,575,551	25,754,263	641	1,596
128	NUS3		39	259	7			36,587,456	37,312,612	41.823.894	4,511,282	42,196,908	2,805	6,263
129	NUS4		10	37	10			73,582,171	56,797,600	57,084,711	287,111		1,490	5,556
130	NUS5		81	704	8		(,,,-	126,550,634	65,896,194	77,445,251	11.549.057	28,026,460	181	704
131		n.d	-	n.d	n.d	n.d	(1,432,332)		4,791,024	6,885,105	11,513,057	n.d	n.d	n.d
132	NUS6		14	100	14			1,773,513	30,599,723	30,667,918	68,195		426	773
133	NUS7		93	861	14			75,498,194	54,623,460	54,623,460		5,310,282	3,074	8,361
134			15	1,684	38	10		360,397,675	272,377,845	275,940,494	3,562,649	183,969,877	8,375	22,467
_			52	186	6	1	12,471,761	82,744,671	49,860,716	50,470,759	610,043	8,263,920	1,983	4,937
	LTD2	1,6		4,152	50	1		264,773,593	143,763,736	163,980,740	20,217,004	82,941,954	18,424	40,131
137	NUS9		53	276	4			57,977,294	36,683,808	40,253,386	3,569,578	1,799,779	4,484	14.025
138	NUS10		98	298	6		,,	29,593,650	21.659.477	32.787.925	11.128.448	5.817.815	2,456	4,441
139	NUS11		16	477	9			56,451,507	49,495,944	49,815,404	319,460	5,621,335	2,214	5,786
	LDT2	9,2	_	16,220	129	58	(361,382,842)	1,456,119,459	1,464,858,648	1,679,917,884	215,059,237	293,820,919	33,787	59,918
141			45	2,933	63	19	132.802.255	1,068,615,371	791.482.864	901,527,071	110,044,207	169,288,144	32,279	81,135
142			57	1,088	97	30	(3,498,523,437)	3,701,074,775	2,213,466,722	3,075,160,838	861,694,117	845,267,461	2,919	11,198
143			06	2,120	122	33	62,655,914	1,277,121,017	1,104,116,917	1,198,472,399	94,355,482	536,847,493	16,590	38,141
144			33	1,938	183	50		1,589,663,874	1,338,276,205	1,394,753,060	56,476,855	146,433,231	34,997	100,790
145			50	173	23		n.d	20,805,057	83,807,857	83,950,179	142,322	17,935,928	6,444	20,232
	Total	27,74	-	80,178	1,683	343	(2,260,518,797)	16,959,289,302	12,597,473,831	16,098,611,556	1,549,645,398	3,250,552,726	476,804	1,184,436
]	Maximum	9,24	-	16,220	183	58	132,802,255	3,701,074,775	2,213,466,722	3,075,160,838	861,694,117	845,267,461	34,997	100,790
]	Minimum	1	0	37	3	1	(3,498,523,437)	1,773,513	4,791,024	5,702,379	9,925	23,987	181	704
]	Median		9	257	7	1		48,690,211	35,929,224	47,822,932	977,143	5,191,656	2,500	6,289
	Average	20	00	577	12	2	(15,807,824)	117,772,842	86,879,130	111,024,907	10,912,996	23,053,565	3,455	8,583

Annex 2: List of Participating Institutions

	Insitution	Legal Status			
1	Rutunga SACCO	Umurenge SACCO			
2	Gatenga SACCO	Umurenge SACCO			
3	Abamuhoza SACCO	Umurenge SACCO			
4	Bushoki SACCO	Umurenge SACCO			
5	COOPEBAMU Masoro	Umurenge SACCO			
6	SACCO Cyinzuzi	Umurenge SACCO			
7	Imbaduko SACCO	Umurenge SACCO			
8	Inganza SACCO Ntarabana	Umurenge SACCO			
9	Kisaro SACCO	Umurenge SACCO			
10	Shirubukene Ngoma	Umurenge SACCO			
11	Rukozo SACCO	Umurenge SACCO			
12	SACCO Ijabo Murambi	Umurenge SACCO			
13	SACCO Kotuki	Umurenge SACCO			
14	Imbaduko SACCO	Umurenge SACCO			
15	SACCO Terimber cyungo	Umurenge SACCO			
16	Igihondohondo SACCO	Umurenge SACCO			
17	Intarutwa SACCO	Umurenge SACCO			
18	Inkeragutabara SACCO	Umurenge SACCO			
19	Inyongera SACCO	Umurenge SACCO			
20	Ishakwe SACCO	Umurenge SACCO			
21	Iteganyirize SACCO	Umurenge SACCO			
22	SACCO Isanganiro Cyanzarwe	Umurenge SACCO			
23	Turahumurijwe SACCO	Umurenge SACCO			
24	Imbonera SACCO	Umurenge SACCO			
25	New Vision SACCO	Umurenge SACCO			
26	SACCO Umwimerere	Umurenge SACCO			
27	Musambira SACCO	Umurenge SACCO			
28	SACCO Gacurabwenge	Umurenge SACCO			
29	SACCO Remera Rukomo	Umurenge SACCO			
30	SACCO Rugalika	Umurenge SACCO			
31	SACCO Kanyinya	Umurenge SACCO			
32	SACCO Kungahara	Umurenge SACCO			
33	Trust SACCO Nyamirambo	Umurenge SACCO			
34	SACCO Gihango	Umurenge SACCO			
35	SACCO Nyabirasi	Umurenge SACCO			
36	Rilima SACCO	Umurenge SACCO			
37	SACCO Imbereheza Mhama	Umurenge SACCO			
38	Ntarama SACCO	Umurenge SACCO			
39	Nyarubuye SACCO	Umurenge SACCO			
40	Nyarugenge Icyerekezo SACCO	Umurenge SACCO			
41	Ruhuha Development SACCO	Umurenge SACCO			
42	Rweru SACCO	Umurenge SACCO			
43	Menyibanga SACCO Nasho	Umurenge SACCO			

45 SACCO Shyara Umurenge SACCO 46 Vision SACCO Gatore Umurenge SACCO 47 Abadaharana SACCO Umurenge SACCO 48 Urufunguzo Rwubukire SACCO Umurenge SACCO 49 SACCO Dukire Murama Umurenge SACCO 50 Imbarutso Gatunda Umurenge SACCO 51 Ingenzi SACCO Murambi Umurenge SACCO 52 Karibu SACCO Rukomo Umurenge SACCO 53 Tsimbura SACCO Umurenge SACCO 54 Imboni SACCO Kageyo Umurenge SACCO 55 Ndera SACCO Umurenge SACCO 56 Byumba SACCO Umurenge SACCO 57 Indatsikira SACCO Umurenge SACCO 58 SACCO Gisozi Umurenge SACCO 59 SACCO Abahizi Gikondo Umurenge SACCO 60 SACCO Seruka Umurenge SACCO 61 SACCO Iveza Umurenge SACCO 62 Pfunda SACCO Umurenge SACCO 63 Dukungahare SACCO Ruhango Umurenge SACCO 64 Sacco Imbanzamihigo Musasa Umurenge SACCO 65 Urubuto Kinihira Umurenge SACCO 66 Kimisagara Sacco Umurenge SACCO 67 Abahizi Sacco Tumba Umurenge SACCO 68 SACCO Iverekezo Mushishiro Umurenge SACCO 69 Ishema Mulindi Umurenge SACCO 70 SACCO Otongwe Umurenge SACCO 71 SACCO Gishari Umurenge SACCO 72 SACCO Munyiginya Umurenge SACCO 73 SACCO Gishaya Umurenge SACCO 75 SACCO Kabaya Umurenge SACCO 75 SACCO Kabaya Umurenge SACCO
46 Vision SACCO Gatore Umurenge SACCO 47 Abadaharana SACCO Umurenge SACCO 48 Urufunguzo Rwubukire SACCO Umurenge SACCO 49 SACCO Dukire Murama Umurenge SACCO 50 Imbarutso Gatunda Umurenge SACCO 51 Ingenzi SACCO Murambi Umurenge SACCO 52 Karibu SACCO Rukomo Umurenge SACCO 53 Tsimbura SACCO Umurenge SACCO 54 Imboni SACCO Kageyo Umurenge SACCO 55 Ndera SACCO Umurenge SACCO 56 Byumba SACCO Umurenge SACCO 57 Indatsikira SACCO Umurenge SACCO 58 SACCO Gisozi Umurenge SACCO 59 SACCO Abahizi Gikondo Umurenge SACCO 60 SACCO Seruka Umurenge SACCO 61 SACCO Icyeza Umurenge SACCO 62 Pfunda SACCO Umurenge SACCO 63 Dukungahare SACCO Ruhango Umurenge SACCO 64 Sacco Imbanzamihigo Musasa Umurenge SACCO 65 Urubuto Kinihira Umurenge SACCO 66 Kimisagara Sacco Umurenge SACCO 67 Abahizi Sacco Tumba Umurenge SACCO 68 SACCO Icyerekezo Mushishiro Umurenge SACCO 69 Ishema Mulindi Umurenge SACCO 70 SACCO Otopkee Umurenge SACCO 71 SACCO Otopkee Umurenge SACCO 72 SACCO Abahizi dukire mwendo Umurenge SACCO 73 SACCO Munyiginya Umurenge SACCO 74 SACCO Munyiginya Umurenge SACCO 75 SACCO Munyiginya Umurenge SACCO
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76 SACCO Kagano Umurenge SACCO
77 SACCO Mushonyi Umurenge SACCO
78 SACCO Nkamira Kamembe Umurenge SACCO
79 SACCO Gitesi Umurenge SACCO
80 SACCO Tuganeheza Kavumu Umurenge SACCO
81 SACCO Umukore Kageyo Umurenge SACCO
82 SACCO Umusingi Gatumba Umurenge SACCO
83 Duhorane Ijabo SACCO Nemba Umurenge SACCO
84 Gatebe SACCO Umurenge SACCO
85 Isonga SACCO Bungwe Umurenge SACCO
86 Kagogo SACCO Umurenge SACCO
87 Ndorwa SACCO Umurenge SACCO
88 Baduka Shyorongi SACCO Umurenge SACCO
89 Icyerekezo Mbazi SACCO Umurenge SACCO

90	Ingenzi Masaka SACCO	Umurenge SACCO				
91	SACCO Urubuto Kinihira	Umurenge SACCO				
92	Isange Ngoma SACCO	Umurenge SACCO				
93	Ishyaka Kansi SACCO	Umurenge SACCO				
94	SACCO Indatwa Kibirizi	Umurenge SACCO				
95	Mbazi Isonga SACCO	Umurenge SACCO				
96	SACCO Tugereheza Karama	Umurenge SACCO				
97	SACCO Tugereneza karama	Umurenge SACCO				
98						
99	SACCO Wisigara Muhanga	Umurenge SACCO				
	Ubwugamo Mukura SACCO	Umurenge SACCO				
100	SACCO Imbourtes Busines	Umurenge SACCO				
101	SACCO Imbarutso Rusiga	Umurenge SACCO				
102	SACCO Imboni Kigabiro	Umurenge SACCO				
103	SACCO Ingenzi Byimana	Umurenge SACCO				
104	SACCO Dushyigikirane Muyira	Umurenge SACCO				
105	Ejo Heza Tuzamurane Kibirizi	Umurenge SACCO				
106	SACCO Igisubizo Rwabicuma	Umurenge SACCO				
107	SACCO Kigoma	Umurenge SACCO				
108	SACCO Kinazi	Umurenge SACCO				
109	SACCO Nyagisozi	Umurenge SACCO				
110	SACCO Teganya Busasamana	Umurenge SACCO				
111	Urumuli rw'Amajyambere Ntyazo	Umurenge SACCO				
112	SACCO Vision Busoro (SAVIBU)	Umurenge SACCO				
113	Ubusugire SACCO Kiyombe	Umurenge SACCO				
114	Umugisha SACCO Muyumbu	Umurenge SACCO				
115	SACCO Gatsibo	Umurenge SACCO				
116	Indashyikirwa Mushubi SACCO	Umurenge SACCO				
117	Amizero SACCO Gisakura	Umurenge SACCO				
118	Bushekeri SACCO	Umurenge SACCO				
119	Terimbere Ruharambuga SACCO	Umurenge SACCO				
120	Izigamire Nzige SACCO	Umurenge SACCO				
121	COOPEC Kabagali	Non-Umurenge SACCO				
122	Impore Mwulire SACCO	Umurenge SACCO				
123	Izigamire Rubona SACCO	Umurenge SACCO				
124	Imbarutso Musenyi SACCO	Umurenge SACCO				
125	Inyange SACCO	Umurenge SACCO				
126	MTG	Non-Umurenge SACCO				
127	COOPEC Ubaka	Non-Umurenge SACCO				
128	CT Nyamagabe	Non-Umurenge SACCO				
129	COJAD Bugesera	Non-Umurenge SACCO				
130	COOPEC COMICOKA	Non-Umurenge SACCO				
131	Urwego Bank	Microfinance Bank				
132	AXON Tunga	Non-Umurenge SACCO				
133	CSTCR	Non-Umurenge SACCO				
134	Sager Ganza	Public Liability Limited Company				
135	COOPEC Zamuka	Non-Umurenge SACCO				

136	CLECAM – Ejo Heza	Non-Umurenge SACCO
137	COOPEC Impamba	Non-Umurenge SACCO
138	CT Rusizi	Non-Umurenge SACCO
139	Tea Growers SACCO Shagasha	Non-Umurenge SACCO
140	Vision Fund	Public Liability Limited Company
141	Umutanguha Finance Company	Public Liability Limited Company
142	Letshego	Public Liability Limited Company
143	Duterimbere IMF LTD	Public Liability Limited Company
144	RIM LTD	Public Liability Limited Company
145	CAF Isonga	Public Liability Limited Company